



2022/2023

4th Quarter DEPARTMENTAL SDBIP REPORT

Vision: “A developmental people driven organisation that serves its people”

Mission: To provide essential and sustainable services in an efficient and effective manner.

Table of Contents

| | |
|--|----|
| 1. INTRODUCTION AND BACKGROUND | 3 |
| 2. PURPOSE | 3 |
| 3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP | 3 |
| 4. REPORTING ON SDBIP | 3 |
| 4.1 QUARTERLY REPORTING | 4 |
| 4.2 MID-YEAR REPORTING | 4 |
| 4.3 ANNUAL REPORTING | 4 |
| 5. THE FINANCIAL PERFORMANCE REPORT FOR THE 4th Quarter OF THE FINANCIAL YEAR 2022/2023 | 5 |
| 5.1 Revenue by Source | 5 |
| 5.2 Operating Expenditure | 7 |
| 6. ORGANISATIONAL SCORECARD | 12 |
| 6.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING | 12 |
| 6.2 TECHNICAL SERVICES | 16 |
| 6.3 COMMUNITY SERVICES | 21 |
| 6.4 BUDGET AND TREASURY | 23 |
| 6.5 MUNICIPAL MANAGER’S OFFICE | 26 |
| 6.6 CORPORATE SERVICES | 31 |

1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, “the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality’s delivery of municipal services and its annual budget and must include the following:

- (a) Projections of each month of:
 - (i) Revenue to be collected, by source and
 - (ii) Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

2. PURPOSE

The document presents the 2022/2023 4th Quarter SDBIP Performance Report of the municipality.

3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality’s SDBIP is approved within 28 days after approval of the budget. Section 52 (d) of the Municipal Finance Management Act, 2003 (Act 56 of 2003) requires the Mayor to submit a report to Council within 30 days after the end of the quarter on the implementation of the budget and the financial state of affairs of the municipality. The SDBIP report provides an update on implementation of the Municipal IDP.

4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are

outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;
- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

5. THE FINANCIAL PERFORMANCE REPORT FOR THE 4th Quarter OF THE FINANCIAL YEAR 2022/2023

5.1 Revenue by Source

| Description | Original Budget | Adjusted Budget | Year To Date actual | Year T0 Date budget | Year To Date variance | Year To Date variance | REASONS FOR MATERIAL VARIANCES |
|---------------------------------------|-----------------|-----------------|---------------------|---------------------|-----------------------|-----------------------|---|
| Revenue By Source | | | | | | | |
| Property rates | 49 396 847 | 41 085 652 | 32 725 421 | 41 085 652 | 8 360 231 | 20 | Property rates analysis was done inclusive of rebates during the initial budgeting process. |
| Service charges - electricity revenue | 22 986 341 | 22 986 341 | 8 990 482 | 22 986 341 | 13 995 859 | 61 | The initial budget was done in consideration of the Maponto electrification as the Municipality has a license of selling electricity. |
| Service charges - refuse revenue | 2 603 836 | 2 603 836 | 2 523 382 | 2 603 836 | 80 454 | 3 | No material variance |
| Rental of facilities and equipment | 266 190 | 266 190 | 206 611 | 266 190 | -59 579 | -22 | The municipality budget for other rental of municipal facilities was considered during the initial budget process which was never realised. |

| Description | Original Budget | Adjusted Budget | Year To Date actual | Year TO Date budget | Year To Date variance | Year To Date variance | REASONS FOR MATERIAL VARIANCES |
|--|-----------------|-----------------|---------------------|---------------------|-----------------------|-----------------------|--|
| Interest earned - external investments | 3 000 000 | 7 750 000 | 8 167 646 | 7 750 000 | 417 646 | 5 | The municipality had excess cash to Invest as initially anticipated, which resulted in an over achievement. |
| Interest earned - outstanding debtors | 1 588 031 | 1 762 066 | 1 330 481 | 1 762 066 | -431 585 | -24 | Payments allocated for long outstanding lead to the decrease on interest charged. |
| Fines, penalties and forfeits | 1 402 949 | 718 907 | 308 242 | 718 907 | -410 665 | -57 | Challenges on Traffic and licensing vehicles lead to the decrease on the number of tickets issued by traffic officers. |
| Licences and permits | 8 055 111 | 8 055 111 | 9 963 498 | 8 055 111 | 1 908 387 | 24 | Loadshedding had an impact on the operation processes as the system used by the municipality become interrupted. |
| Agency services | 756 352 | 756 352 | 2 345 501 | 756 352 | 1 589 149 | 210 | Allocation of the 70% commission on water transactions to be allocated to the district before the final reporting procedure. |
| Transfers and subsidies | 174 457 600 | 175 097 600 | 174 549 284 | 175 097 600 | -548 316 | -0 | No material variance |

| Description | Original Budget | Adjusted Budget | Year To Date actual | Year T0 Date budget | Year To Date variance | Year To Date variance | REASONS FOR MATERIAL VARIANCES |
|--|--------------------|--------------------|---------------------|---------------------|-----------------------|-----------------------|---|
| Other revenue | 412 599 | 1 554 639 | 1 218 443 | 1 554 639 | -336 196 | -22 | The municipality adjusted the budget based on the performance during the mid-year. The last six months revenue was not realized as anticipated. |
| Total Revenue (excluding capital transfers and contributions) | 264 925 856 | 262 636 694 | 242 328 991 | 262 636 694 | 20 307 703 | 8 | |

5.2 Operating Expenditure

| Description | Original Budget | Adjusted Budget | Year TD actual | Year TD budget | YTD variance | YTD variance | REASONS FOR MATERIAL VARIANCES |
|-----------------------------|-----------------|-----------------|----------------|----------------|--------------|--------------|--|
| Expenditure by Type | | | | | | | |
| Employee related costs | 104 547 620 | 103 525 816 | 100 714 091 | 103 525 816 | 2 811 725 | 3 | No material variance |
| Remuneration of Councillors | 13 973 932 | 14 477 932 | 13 208 745 | 14 477 932 | 1 269 187 | 9 | Upper limits of Councillors are not yet paid they will be part of the accruals. |
| Debt impairment | 3 497 872 | 3 797 872 | 499 020 | 3 797 872 | 3 298 852 | 87 | Allocation for CDM transactions and the final billing analysis impairment still need |

| Description | Original Budget | Adjusted Budget | Year TD actual | Year TD budget | YTD variance | YTD variance | REASONS FOR MATERIAL VARIANCES |
|---------------------------------|-----------------|-----------------|----------------|----------------|--------------|--------------|--|
| | | | | | | | to be effected on the financial system |
| Depreciation & asset impairment | 19 813 041 | 19 813 041 | 19 847 571 | 19 813 041 | 34 530 | 0 | No material variance |
| Finance charges | 116 842 | 126 442 | 26 394 | 126 442 | 100 048 | 79 | The municipality budgeted for interest paid on late payments and interest paid on fleet cards. The interest paid on late payments are being managed well by the municipality which results to slow spending. |
| Bulk purchases - electricity | 11 926 907 | 13 126 907 | 12 338 029 | 13 126 907 | 788 878 | 6 | The purchases are in line with the consumption, however load shedding has a negative impact on the demand. |
| Inventory consumed | 7 803 884 | 7 159 395 | 6 703 081 | 7 159 395 | -456 314 | 6 | The municipality is still finalising the accruals as we are in the process of preparing the financial statements. |
| Contracted services | 42 102 799 | 40 001 343 | 37 597 530 | 40 001 343 | 2 403 813 | 6 | The municipality is still finalising the accruals as we are in the process of preparing |

| Description | Original Budget | Adjusted Budget | Year TD actual | Year TD budget | YTD variance | YTD variance | REASONS FOR MATERIAL VARIANCES |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|---|
| | | | | | | | the financial statements. |
| Other expenditure | 40 923 280 | 42 196 343 | 37 371 255 | 42 196 343 | 4 825 088 | 11 | The municipality is still finalizing the accruals as we are in the process of preparing the financial statements. |
| Losses | - | 1 101 605 | 1 101 605 | 1 101 605 | - | - | No material variance |
| Total Operating Expenditure | 244 706 177 | 245 326 696 | 229 407 322 | 245 326 696 | -15 919 374 | -6 | |

5.3 Capital Expenditure

| Description | Original Budget | Adjusted Budget | Year To Date actual | Year To Date budget | Year to date variance | Year to Date variance (%) | REASONS FOR MATERIAL VARIANCES |
|----------------------------------|------------------------|------------------------|----------------------------|----------------------------|------------------------------|----------------------------------|--|
| Capital Expenditure | | | | | | | |
| Total Capital Expenditure | 58 022 400 | 63 330 625 | 50 614 351 | 63 330 625 | 12 716 274 | 20 | The municipality is still finalizing the accruals as we are in the process of preparing the financial statements. One project will be part of internally funded rollover. |
| | | | | | | | |
| Total Municipal Budget | 302 728 577 | 308 657 321 | 280 021 673 | 308 657 321 | 28 635 648 | 9 | |

5.4 Comprehensive analysis of services debtors

| Detail | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total - |
|---|------------------|------------------|------------------|--------------------|-------------------|----------------------|-------------------------|----------------|--------------------|
| Debtors Age Analysis y Income Source | | | | | | | | | |
| Trade and Other Receivables from Exchange Transactions - Water | 56,406 | 79,081 | 106,015 | 5,227,997 | 0 | 0 | 0 | 0 | 5,469,499 |
| Trade and Other Receivables from Exchange Transactions - Electricity | 0 | 3,310 | 326 | 1,658,749 | 0 | 0 | 0 | 0 | 1,662,385 |
| Receivables from Non-exchange Transactions - Property Rates | 124,452 | 123,729 | 123,573 | 13,234,341 | 0 | 0 | 0 | 0 | 13,606,095 |
| Receivables from Exchange Transactions - Waste Water Management | 74,036 | 67,391 | 65,839 | 3,007,844 | 0 | 0 | 0 | 0 | 3,215,110 |
| Receivables from Exchange Transactions - Waste Management | 202,632 | 196,820 | 194,430 | 14,694,363 | 0 | 0 | 0 | 0 | 15,288,245 |
| Receivables from Exchange Transactions - Property Rental Debtors | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest on Arrear Debtor Accounts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recoverable unauthorised, irregular or fruitless and wasteful Expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 2,366,326 | 2,286,564 | 2,263,035 | 79,418,308 | 0 | 0 | 0 | 0 | 86,334,233 |
| Total By Income Source | 2,823,852 | 2,756,895 | 2,753,218 | 117,241,602 | 0 | 0 | 0 | 0 | 125,575,567 |
| Debtors Age Analysis By Customer Group | | | | | | | | | |
| Organs of State | 11 | 1,070,920 | 413,614 | 16,756,943 | 0 | 0 | 0 | 0 | 18,241,488 |
| Commercial | 186,561 | 173,906 | 151,702 | 10,520,107 | 0 | 0 | 0 | 0 | 11,032,276 |
| Households | 687,553 | 717,565 | 643,961 | 39,527,242 | 0 | 0 | 0 | 0 | 41,576,321 |
| Other | 1,949,727 | 794,504 | 1,543,941 | 50,437,310 | 0 | 0 | 0 | 0 | 54,725,482 |
| Total By Customer Group | 2,823,852 | 2,756,895 | 2,753,218 | 117,241,602 | 0 | 0 | 0 | 0 | 125,575,567 |

6. ORGANISATIONAL SCORECARD

6.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

| Key performance area | | | | SPATIAL PLANNING & LOCAL ECONOMIC DEVELOPMENT (KPA 1 & 3) | | | | | | | | |
|--|----------------------------|-----------------------------------|------------------------------------|---|---------------------------------|---|---|----------------------|--------------------|---------------|-------------|---|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome; | | | | | | | | |
| Key Organizational Strategic Objective | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| LED &P-001-2022/23 | | Number of settlements demarcated | Demarcation of sites | 257 sites demarcated | 80 sites demarcated | 80 sites demarcated Approval of final layout | 80 sites demarcated Approval of final layout | None | None | 200 000.00 | 198 547 | Advert, Order, Layout plan, Approval letter. |
| LED &P-002-2022/23 | Local Economic Development | Number of LED Forum meetings held | Coordination of LED forum meetings | 4 LED forum meetings held | 4 LED forum meetings to be held | 1 LED forum meeting held | 1 LED forum meeting held | None | None | 83 840.00 | 72 405 | Invites, Attendance registers, agendas and minutes |
| LED &P-004-2022/23 | Local Economic Development | Number of SMME's Supported | LED Support and SMME's Development | New Indicator | 2 SMME's Supported | Monitoring & Evaluation of 2 SMME's | Target achieved. 2 SMME's supported | None | None | 200 000 | 195 875.25 | Advert, approved criteria & specification, report on goods & Services procured for, |

| Key performance area | | | | SPATIAL PLANNING & LOCAL ECONOMIC DEVELOPMENT (KPA 1 & 3) | | | | | | | | |
|---|----------------------------|--|---|---|---|---|--|-----------------------------|---------------------------|----------------------|--------------------|--|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome; | | | | | | | | |
| Key Organizational Strategic Objective | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | | | | | | | | | | | 2 SMME's, Monitoring and Evaluation reports |
| LED &P-005-2022/23 | | Number of emerging farmers mentored on Agricultural skills | Agricultural Skills development and mentorship | 40 Emerging farmers Mentored on Agricultural skills | 12 Emerging farmers mentored on Agricultural skills | 12 Emerging farmers Mentored on Agricultural skills | 12 emerging farmers mentored | None | None | 100 000 | 99 250 | Advert, Order, mentorship and agricultural skills development reports, Attendance register |
| LED &P-006 2022/23 | LEDP | Numbers of assorted seeds distributed | Procurement and distribution of assorted seeds to beneficiaries | 1500 assorted seeds procured and distributed. | 64 assorted seeds procured and distributed | Appointment of service provider and distribution of assorted seeds Conduct Monitoring and | target achieved. 500 households supplied with assorted seeds | None | None | 100 000 | 98 963.20 | Advert, Order, distribution register, monitoring and evaluation reports |

| Key performance area | | | | SPATIAL PLANNING & LOCAL ECONOMIC DEVELOPMENT (KPA 1 & 3) | | | | | | | | |
|---|----------------------------|---|---|---|--|--|------------------------------------|----------------------------------|---------------------------|----------------------|--------------------|---------------------------------|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome; | | | | | | | | |
| Key Organizational Strategic Objective | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | | | | | Evaluation of the project | | | | | | |
| LED &P-007-2022/23 | Regulated Indicator | Percentage of Job opportunities facilitated/coordinated | Job opportunities facilitated/coordinated | 100% Job opportunities facilitated/coordinated | 100% Job opportunities facilitated/coordinated | 100% Job opportunities facilitated/coordinated | 100% job opportunities facilitated | None | None | OPEX | OPEX | Job opportunities report |
| LED &P-OP-001-2022/23 | Internal Audit | Percentage of internal audit queries addressed | Implementation of Internal Audit | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% | No Internal Audit Queries raised | none | OPEX | OPEX | Updated Internal Audit |
| LED &P-OP-002-2022/23 | AG Action Plan | Percentage of AG Action Plan implemented | Implementation of AG Action Plan | 100% AG Action plan implemented | 100% AG Action plan implemented | 100% AG Action plan implemented | 100% | No AG findings | None | OPEX | OPEX | Update AG Action plan |
| LED &P-OP-003- | Risk Management | Percentage of risk register implemented | Implementation of Risk register | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | 100% | All Identified Risks | None | OPEX | OPEX | Updated Strategic risk register |

| Key performance area | | | | SPATIAL PLANNING & LOCAL ECONOMIC DEVELOPMENT (KPA 1 & 3) | | | | | | | | |
|---|----------------------------|---|---|---|---|---|-----------------------|---------------------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome; | | | | | | | | |
| Key Organizational Strategic Objective | | | | To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| 2022/23 | | | | | | | | Implemented | | | | |
| LED &P-OP-004-2022/23 | Council resolutions | Percentage of Council resolutions implemented | Implementation of Council resolutions | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% | None | None | OPEX | OPEX | Updated Council resolution register |
| LED &P-OP-005-2022/23 | AC resolution | Percentage of Audit Committee resolutions implemented | Implementation of Audit Committee resolutions | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% | No Audit Committee issues were raised | None | OPEX | OPEX | Updated Audit Committee resolution register |

6.2 TECHNICAL SERVICES

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|--|--------------------------------------|---|---|---|---|---|--|----------------------|--------------------|---------------|--------------|---|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To provide sustainable basic services and infrastructure development | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| TECH - 001-2022 /23 | Roads and Storm water Infrastructure | Construction of Culvert Bridges. | Construction of Culvert Bridges. | 0 Culvert Bridges constructed | Construction of 3 Culvert bridges in Ramokgopa Cluster | 03 Culvert Bridges constructed | 3 Culvert Bridges Constructed | None | None | 4 925 595 | 3730 473.23 | Approved Specification, /Tender Advert, Appointment Letter and signed SLA and monthly progress report, Practical completion certificate |
| TECH - 002-2022 /23 TECH - 002-2022 /23 | Roads and Storm water Infrastructure | Number of road kilometers upgraded from Gravel to Surface | Upgrading of Mogwadi Internal Street from Gravel to Surface | 400 meters upgraded | Design for Upgrading of 3.7 km of Mogwadi internal streets and Upgrading of 600 m of Mogwadi Internal Street from | 600m of Mogwadi internal streets upgraded | 600m of Mogwadi internal street upgraded | None | N/A | 4 343 517.00 | 3 697 831.46 | Appointment Letter and Signed SLA Monthly Progress Reports, Completion Certificate, Tender Advert and Approve Specification. |

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|---|--------------------------------------|---|--|--|--|--|-----------------------|-----------------------------|---------------------------|----------------------|--------------------|--|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To provide sustainable basic services and infrastructure development | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | | | | Gravel to Surface | | | | | | | Approved designs |
| TECH - 03-2022 /23 | Roads and Storm water Infrastructure | Number of road kilometers upgraded from Gravel to Surface | Upgrading of Maupye Internal Street from Gravel to Surface | New Indicator | Design for Upgrading of 3.1 km of Maupye internal streets and Upgrading of 1.5 km of Maupye internal streets | 1.5 km of Maupye internal streets upgraded | Achieved | None | none | 12 014 381 | 10 443 431.99 | Approved Specification, Tender Advert, Advertisement Appointment Letter and Signed SLA Monthly Progress Reports and Practical and Completion. Approved designs |
| TECH - 004-2022 /23 | Roads and Storm water Infrastructure | Number of road kilometers upgraded from Gravel to Surface | Upgrading of Ga-Sako internal streets from Gravel to Surface | 400 meters upgraded | Upgrading of 1.7 km Ga-Sako internal streets | No Target | no target | None | | 12 225 832.00 | 10 631 111.19 | Tender advert and approved specification Appointments letter and Signed SLA, Monthly progress reports, and |

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|---|--------------------------------------|---|---|--|---|--|-----------------------|-----------------------------|---------------------------|----------------------|--------------------|--|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To provide sustainable basic services and infrastructure development | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | | | | | | | | | | | practical, completion certificate, |
| TECH - 005-2022/23 | Roads and Storm water Infrastructure | Number of road kilometers Upgraded from Gravel to Surface | Upgrading of Mokgehle internal streets from Gravel to Surface | New Indicator | Design for Upgrading of 3 km Mokgehle internal streets and Upgrading of 1.6km Mokgehle internal streets | 1.6km Mokgehle Internal Streets upgraded from gravel road to surfacing | Achieved | None | None | 12 000 000 | 10 434 626.77 | Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs, completion certificate. |
| TECH - 006-2022/23 | | Number of office blocks extended | Extension of 1x Mogwadi office block | 0 Office block extended | 1 office block extended in Mogwadi | N/A | no target | None | None | 0.00 | 0.00 | Approved Specification, tender advert, Appointment letter and signed SLA, Completion certificate |
| TECH - 008- | Electricity Services | Number of High Mast Lights installed | Supply and Installation of High | 3 High Mast Lights installed | Supply and installation of 3 High Mast Lights | 3 high mast lights installed | Achieved | None | None | 2 952 148.00 | 2 371 308.80 | Approved Specification, Tender Advert Appointment |

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|---|----------------------------|--|--|--|--|--|---------------------------------------|-----------------------------|---------------------------|----------------------|--------------------|--|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To provide sustainable basic services and infrastructure development | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| 2022/23 | | | Mast Lights | | | | | | | | | Letter and Signed SLA Monthly Progress Reports and Practical and Completion Certificate. |
| TECH - 007-2022/23 | | Number of Substation and power transformers Supplied and installed | Supply delivery and installation of Mini substation and power transformers | New Indicator | Supply delivery and installation of one Mini substation and two power transformers | One Mini substation and two power transformers installed | Achieved | None | None | 2 661 560.00 | 2 314 400.00 | Approved Specification, Tender Advert Appointment Letter, Signed SLA and completion certificate. |
| TECH OP-001-2022/23 | Internal Audit | Percentage of internal audit queries addressed | Implementation of Internal Audit action plan | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | None | N/A | Opex | Opex | Updated Internal Audit action plan |
| TECH OP-002-2022/23 | AG Action Plan | Percentage of AG Action Plan implemented | Implementation of AG Action Plan | 0% AG Action plan implemented | 100% AG Action plan implemented | 100% AG Action plan implemented | 100% AG Action plan implemented | None | N/A | Opex | Opex | Update AG Action plan |

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|---|-----------------------------|---|---|--|---|---|---|--------------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | To provide sustainable basic services and infrastructure development | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| TECH OP-003-2022/23 | Risk Management | Percentage of risk register implemented | Implementation of Risk register | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | 50% Risk Register Implemented | Still having generation losses | on going | Opex | Opex | Updated Strategic risk register |
| TECH OP-004-2022/23 | Council Resolutions | Percentage of Council resolutions implemented | Implementation of Council resolutions | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council resolutions implemented | None | N/A | Opex | Opex | Updated Council resolution register |
| TECH OP-005-2022/23 | Audit Committee Resolutions | Percentage of Audit Committee resolutions implemented | Implementation of Audit Committee resolutions | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% of audit committee resolutions implemented | none | N/A | Opex | Opex | Updated Audit Committee resolution register |

6.3 COMMUNITY SERVICES

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|--|---------------------------------------|--|--|--|---|---------------------------------------|-------------------------------------|----------------------|--------------------|---------------|-------------|--|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To Promote Social cohesion | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 3 target | Quarter 3 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| COMM-01-2022/23 | Traffic and Law Enforcement | Number of feasibility studies compiled in Morebeng | Compilation of Feasibility study for Morebeng DLTC And VTS | New Indicator | 1 Feasibility study of Morebeng DLTC And VTS compiled in Morebeng | No Target | No target | No target | None | 500 000 | 0 | Approved Specification, Advert, Appointment Letter, Feasibility report |
| COMM-002-2022/23 | Traffic and Law Enforcement | Number of feasibility studies compiled in Mogwadi | Compilation of Feasibility study for Mogwadi DLTC | New Indicator | 1 Feasibility study of Mogwadi DLTC compiled | No Target | No target | No target | None | 500 000 | 0 | Approved Specification, Advert, Appointment Letter, Feasibility report |
| COMM-003-2022/23 | Number of Skip Loader Trucks Procured | Number of Skip Loader Trucks Procured | Procurement of Skip Loader Truck | New Indicator | 1 Skip Loader Truck Procured | No Target | No target | None | None | 2 170 000 | 0 | Approved Specification, Advert, Appointment Letter, Delivery note |
| COMM-OP-001-2022/23- | Internal Audit | Percentage of internal audit queries addressed | Implementation of Internal Audit action plan | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries address | None | None | Opex | Opex | Updated Internal Audit action plan |

| Key performance area | | | | BASIC SERVICE DELIVERY (KPA 2) | | | | | | | | |
|---|----------------------------|---|---|---|---|---|-------------------------------------|-----------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | Improving access to basic services | | | | | | | | |
| Key Organizational Strategic Objective | | | | To Promote Social cohesion | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 3 target | Quarter 3 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| COMM-OP-002-2022/23 | AG Action Plan | Percentage of AG Action Plan implemented | Implementation of AG Action Plan | 100% AG Action plan implemented | 100% AG Action plan implemented | 100% | 100% | None | None | Opex | Opex | Update AG Action plan |
| COMM-OP-003-2022/23 | Risk Management | Percentage of risk register implemented | Implementation of Risk register | 50% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | None | None | Opex | Opex | Updated Strategic risk register |
| COMM-OP-004-2022/23 | Council Resolutions | Percentage of Council resolutions implemented | Implementation of Council resolutions | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100 | 100% | None | None | Opex | Opex | Updated Council resolution register |
| COMM-OP-005-2022/23 | Audit Committee | Percentage of Audit Committee resolutions implemented | Implementation of Audit Committee resolutions | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions | None | None | Opex | Opex | Updated Audit Committee resolution register |

6.4 BUDGET AND TREASURY

| Key performance area | | | | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4) | | | | | | | | |
|---|----------------------------|--|--|---|--|---|--|-----------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | To Ensure Sound And Stable Financial Management | | | | | | | | |
| Key Organizational Strategic Objective | | | | Ensure compliance with accounting standards and legislation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| BNT-001-2022/23 | Revenue Management | Number of General Valuation rolls developed | Development of the General valuation roll | 1 valuation Roll developed | 1 valuation Roll developed | Final valuation roll developed | Final Valuation Roll Developed and uploaded | None | None | 468 000 | 463 666.95 | Draft valuation roll , Public notices and Final Valuation Roll |
| BNT-002-2022/23 | Supply Chain Management | Percentage of infrastructure assets Revaluated and Unbundled | Revaluation and Unbundling of all Infrastructure Assets | New Indicator | 100% of infrastructure Assets revaluated and unbundled | Appointment of a service to reevaluate and unbundle 100% of infrastructure Assets | Appointment of a service provider for unbundling | None | None | 1 300 00 | 0 | Approved Specification, Advert, Appointment letter, Unbundling report |
| BNT-003-2022/23 | Supply Chain Management | Number of Asset verification systems to conduct asset verification for movable and immovable | Procurement of asset verification system to conduct asset verification for movable and | New Indicator | No Target | No Target | No Target for the quarter | None | None | 0 | 0 | Approved Specification, Advert, Appointment letter, delivery note |

| Key performance area | | | | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4) | | | | | | | | |
|---|----------------------------|--|--|---|--|---------------------------------------|-----------------------|---|---|----------------------|--------------------|--|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | To Ensure Sound And Stable Financial Management | | | | | | | | |
| Key Organizational Strategic Objective | | | | Ensure compliance with accounting standards and legislation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | assets procured | immovable assets | | | | | | | | | |
| BNT-004-2022/23 | Budget and Reporting | Number of Annual Financial Statements (AFS) compiled | Compilation of Annual Financial Statements | 2020/21 Annual Financial Statements (AFS) compiled | 1 2021/2022 Annual Financial Statements compiled | No Target | No Target | None | None | 878 000 | 0 | Signed 2021/22 Annual Financial Statements, Acknowledgement letter |
| BNTOP-001-2022/23 | Internal Audit | Percentage of internal audit queries addressed | Implementation of Internal Audit action plan | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 75% | Waiting update on the retested findings form IA | Update IA plan | Opex | Opex | Updated Internal Audit action plan |
| BNTOP-002-2022/23 | AG Action Plan | Percentage of AG Action Plan implemented | Implementation of AG Action Plan | 97% AG Action plan implemented | 100% AG Action plan implemented | 100% AG Action plan implemented | 50% | Most findings will be closed during AFS preparation | Most findings will be closed during AFS preparation | Opex | Opex | Update AG Action plan |
| BNTOP-003-2022/23 | Risk Management | Percentage of risk register implemented | Implementation of Risk register | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | 75% | Continuous Revenue enhance | Continuous Revenue enhance | Opex | Opex | Updated Strategic risk register |

| Key performance area | | | | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4) | | | | | | | | |
|---|----------------------------|---|---------------------------------------|---|---|---|---|-----------------------------|---------------------------|----------------------|--------------------|-------------------------------------|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | To Ensure Sound And Stable Financial Management | | | | | | | | |
| Key Organizational Strategic Objective | | | | Ensure compliance with accounting standards and legislation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter target | Quarter actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | | | | | | | ment strategy | ment strategy | | | |
| BNTOP-004-2022/23 | Council Resolutions | Percentage of Council resolutions implemented | Implementation of Council resolutions | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council Resolutions implemented | None | None | Opex | Opex | Updated Council resolution register |

6.5 MUNICIPAL MANAGER’S OFFICE

| Key performance area | | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5) | | | | | | | | |
|---|----------------------------|--|---|--|---|---|----------------------------|----------------------------------|---------------------------|----------------------|--------------------|--|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | - Deepen democracy through a refined ward committee model - Administrative and financial capability | | | | | | | | |
| Key Organizational Strategic Objective | | | | To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| MM-001-2022/23 | Communications | Number of Diaries Procured and distributed | Procurement and Distribution of Municipal Diaries | 800 Diaries Procured and distributed | 1000 Diaries Procured and distributed | No Target | None | No Target | None | 152 302 | 0 | Order, Diaries, advert, Delivery Note, distribution register |
| MM-002-2022/23 | Communications | Number of Calendars procured and distributed | Procurement and Distribution of Municipal Calendars | 1000 Calendars procured and distributed | 2000 Calendars procured and distributed | No Target | None | No target | None | 156 256 | 0 | Order, Advert, Delivery Note, distribution register |
| MM-003-2022/23 | Communications | Number of Newsletters procured and distributed | Procurement and Distribution of Newsletters | 3000 Newsletters procured and distributed | 1500 Newsletters procured and distributed | Appointment of a service provider for supply of 750 Newsletters | Service Provider appointed | Awaiting delivery of Newsletters | None | 200 000 | 98 000 | Order, Advert, Delivery Note, distribution register |
| MM-004- | Communications | Number of IDP documents | Procurement and Distribution | 300 IDP documents | 300 IDP documents procured | No Target | None | No Target | None | 169 587 | 0 | Order, Advert, Delivery Note, |

| Key performance area | | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5) | | | | | | | | |
|---|----------------------------|---|--|--|--|--|---|-----------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | - Deepen democracy through a refined ward committee model - Administrative and financial capability | | | | | | | | |
| Key Organizational Strategic Objective | | | | To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| 2022/23 | | procured and distributed | of IDP documents | procured and distributed | and distributed | | | | | | | distribution register |
| MM-005-2022/23 | Communications | Number of Annual Reports documents procured and distributed | Procurement and distribution of Annual Reports documents | 300 Annual Report documents procured and distributed | 300 Annual Report documents procured and distributed | Appointment of a service provider for supply of 300 Annual Reports Documents and distributed | Service Provider appointed and Annual reports delivered | None | None | 190 000 | 0 | Order, Advert, Delivery Note, distribution register |
| MM-006-2022/23 | Communications | Percentage of municipal activities and notices publicized | Publication of Municipal Activities and Notices | 100% municipal activities and notices publicised | 100% municipal activities and notices publicised | 100% municipal activities and notices publicised | 100% of municipal activities and notice publicized | None | None | Opex | Opex | Order, Invoice, Copy of Advert |
| MM-007- | Special Focus | Number of youth support | Coordination of Youth Support | 2 Youth programmes | 2 Youth programmes | 1 Youth programmes | 1 youth programme | None | None | 138 521 | 138 521 | Attendance register, Invitation |

| Key performance area | | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5) | | | | | | | | |
|---|----------------------------|--|--|--|---|---------------------------------------|--|--|---------------------------|----------------------|--------------------|--|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | - Deepen democracy through a refined ward committee model - Administrative and financial capability | | | | | | | | |
| Key Organizational Strategic Objective | | | | To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| 2022/23 | | programmes coordinated | Programmes | coordinated | coordinated | coordinated | coordinated | | | | | Report Concept document |
| MM-008-2022/23 | Special Focus | Number of women and children programmes coordinated. | Coordination of Women and Children programmes | 3 women and children programmes coordinated | 3 women and children programmes coordinated | No Target | 1 public participation event for children held on IDP and Budget | To consult children on IDP and budget before approval by Council | None | 245 195 | 238 975 | Attendance register, Invitation Report Concept document |
| MM-009-2022/23 | Special Focus | Number of disability programmes coordinated | Coordination of Support programmes for People living with Disabilities | 3 disability programmes coordinated | 3 disability programmes coordinated | No Target | 1 disability programme coordinated | None | None | 57697 | 57 365 | Attendance register, Invitation, Report Concept document |
| MM-010-2022/23 | Special Focus | Number of older persons programmes coordinated | Coordination of Older persons Support programmes | 3 older persons programme coordinated | 3 older persons programmes coordinated | 1 older persons programme coordinated | 1 older persons programme coordinated | None | None | 73 360 | 55 500 | Attendance register, Invitation Report Concept document |
| MM-011- | Special Focus | Number of Local AIDs Council | Coordination of Local | 4 Local Aids Council | 4 Local Aids Council | 1 Local Aids Council | 1 Local Aids council | None | None | 185 925 | 185 613.53 | Attendance register, Minutes |

| Key performance area | | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5) | | | | | | | | |
|---|----------------------------|--|--|--|---|---|-------------------------------------|---|---------------------------|----------------------|--------------------|-------------------------------------|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | - Deepen democracy through a refined ward committee model - Administrative and financial capability | | | | | | | | |
| Key Organizational Strategic Objective | | | | To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| 2022/23 | | meetings coordinated | Aids Council meetings | meetings coordinated | meetings coordinated | meeting coordinated | meeting coordinated | | | | | |
| MMOP-001-2022/23 | Internal Audit | Percentage of internal audit queries addressed | Implementation of Internal Audit action plan | 83% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 0% Internal Audit queries addressed | No findings | None | Opex | Opex | Updated Internal Audit action plan |
| MMOP-002-2022/23 | AG Action Plan | Percentage of AG Action Plan implemented | Implementation of AG Action Plan | 100% AG Action plan implemented | 100% AG Action plan implemented | 100% AG Action plan implemented | 0% (0 of 1) | Outstanding finding to be addressed during preparation of APR | 1st quarter 2023/2024 | Opex | Opex | Updated AG Audit action plan |
| MMOP-003-2022/23 | Risk Management | Percentage of risk register implemented | Implementation of Risk register | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | None | None | Opex | Opex | Updated Strategic risk register |
| MMOP-004-2022/23 | Council Resolutions | Percentage of Council resolutions implemented | Implementation of Council resolutions | 100% of Council resolutions | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council resolutions | None | None | Opex | Opex | Updated Council resolution register |

| Key performance area | | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5) | | | | | | | | |
|---|-----------------------------|---|---|--|---|---|-------------------------|-----------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2023/2024 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Responsive, Accountable, Effective and Efficient Local Government System | | | | | | | | |
| Outputs | | | | - Deepen democracy through a refined ward committee model - Administrative and financial capability | | | | | | | | |
| Key Organizational Strategic Objective | | | | To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| | | | | implemented | | | implemented | | | | | |
| MMOP-0005-2022/23 | Audit Committee Resolutions | Percentage of Audit Committee resolutions implemented | Implementation of Audit Committee resolutions | 57% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | 100% of Audit Committee resolutions implemented | please update for me | None | None | Opex | Opex | Updated Audit Committee resolution register |

6.6 CORPORATE SERVICES

| Key performance area | | | | MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6) | | | | | | | | |
|---|----------------------------|--|---------------------------------|---|---|---|---|-----------------------------|---------------------------|----------------------|--------------------|---|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees. | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning, and support | | | | | | | | |
| Key Organizational Strategic Objective | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| CORP-001-2022/23 | Administration | Number of municipal buildings deployed with Security personnel | Provision of Security services | Provision of 24/7 security services in 08 municipal buildings | Provision of 24/7 security services in 17 municipal buildings | Provision of 24/7 security services in 17 municipal buildings | achieved 24/7 provision security services in 17 municipal buildings | None | None | 7 514 975 | 7 168 884.78 | Quarterly reports |
| CORP-02-2022/23 | Administration | Percentage of required office furniture items procured | Procurement of Office Furniture | 100% (63 of 63) furniture items procured | 100% of required furniture items procured | No Target | None | No target | None | 157 300 | 0 | Approved Specification, Appointment Letter, Delivery Note |
| CORP-004-2022/23 | Human Resource Management | Number of Councilor training programmes coordinated | Training of Councilors | 4 Councilor Training programmes coordinated | 4 Councilor Training programmes coordinated | 2 Councilor Training programmes coordinated | 2 Councilor Training programmes coordinated | None | None | 400 000 | 390 524.73 | Training Report, Attendance Register |

| Key performance area | | | | MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6) | | | | | | | | |
|---|----------------------------|--|---|---|--|--|--|-----------------------------|---------------------------|----------------------|--------------------|--|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees. | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning, and support | | | | | | | | |
| Key Organizational Strategic Objective | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| CORP-005-2022/23 | Human Resource Management | Number of Employees training programmes coordinated | Training of Employees | 5 Employees Training programmes coordinated | 5 Employees Training programmes coordinated | 1 Employees Training programme coordinated | 1 Employees Training programme coordinated | None | None | 524 000 | 514 894.44 | Training Report, Attendance Register |
| CORP-006-2022/23 | Human Resource Management | Number of fire extinguishers serviced and maintained | Service and maintain the fire extinguishers | 30 fire extinguishers serviced and maintained | 30 fire extinguishers serviced and maintained | No target | None | No Target | None | 31 388 | 0 | Purchasing order |
| CORP-007-2022/23 | Council Support | Number of ward committee training programmes coordinated | Training of ward committee members | Training of 160 ward committee members | Coordination of 2 Ward Committee Training Programmes | No Target | No target | None | None | 500 000 | 0 | Appointment letter, Advert, Specification, Training report |
| CORP-008-2022/23 | Council Support | Number of Ward committee conferences held | Ward committee conference | 1 Ward committee conference held | 1 Ward committee conference held | No Target | No Target | None | None | 943 200 | 0 | Concept document, Attendance register |

| Key performance area | | | | MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6) | | | | | | | | |
|---|----------------------------|--|--|---|---|---|-------------------------------|--|--|----------------------|--------------------|-------------------------------------|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees. | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning, and support | | | | | | | | |
| Key Organizational Strategic Objective | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| CORPO P-001-2022/23 | Audit Action Plan | Percentage of internal audit queries addressed | Implementation of Internal Audit action plan | 83% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 100% Internal Audit Queries addressed | 0% | No findings raised for the Quarter | None | Opex | Opex | Updated Internal audit action plan |
| CORPO P-002-2022/23 | Audit Action Plan | Percentage of AG Action Plan implemented | Implementation of AG Action Plan | 92% AG Action plan implemented | 100% AG Action plan implemented | 100% AG Action plan implemented | 0% AG Action plan implemented | 1 finding on leave management outstanding | To be addressed in 1st Quarter 2023/24 | Opex | Opex | Updated AG Action Plan |
| CORPO P-003-2022/23 | Risk Management | Percentage of risk register implemented | Implementation of Risk register | 100% Risk Register implemented | 100% Risk Register implemented | 100% Risk Register implemented | 0% Risk Register implemented | None | None | Opex | Opex | Risk register |
| CORPO P-004-2022/23 | | Percentage of Council resolutions implemented | Implementation of Council | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 100% of Council resolutions implemented | 83% resolutions implemented | Item on Acting Corporate services referred back to Portfolio | 1st Quarter 2023/2024 | Opex | Opex | Updated Council Resolution register |
| CORPO P-005- | Audit Committee | Percentage of Audit Committee | Implementation of | 57% of Audit Committee | 100% of Audit Committee | 100% of Audit Committee | 0% | 0/4 resolutions | 1st Quarter | Opex | Opex | Updated Audit Committee |

| Key performance area | | | | MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6) | | | | | | | | |
|---|----------------------------|----------------------------------|---------------------|---|-------------------------|-------------------------|-------------------------|-----------------------------|---------------------------|----------------------|--------------------|------------------------------|
| Year | | | | 2022/2023 | | | | | | | | |
| Period | | | | Quarter 4 | | | | | | | | |
| Outcome | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees. | | | | | | | | |
| Outputs | | | | Implement a differentiated approach to municipal financing, planning, and support | | | | | | | | |
| Key Organizational Strategic Objective | | | | Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation | | | | | | | | |
| IDP Ref no. | Priority area (IDP) | Key performance indicator | Project name | Baseline | Annual target | Quarter 4 target | Quarter 4 actual | Reason for deviation | Corrective measure | Annual budget | Expenditure | Means of verification |
| 2022/23 | | resolutions implemented | Audit Committee | resolutions implemented | resolutions implemented | resolutions implemented | | implemented | 2023/2024 | | | resolution register |

Declaration:

The Municipal Manager of Molemole Municipality hereby submit the 4th Quarter 2022/23 SDBIP Performance report as required by section 52d of the Municipal Finance Management Act, 2003 (Act 56 of 2003).



**Mr. K.E MAKGATHO
MUNICIPAL MANAGER**

28 July 2023

DATE